



MERAGE FOUNDATION
FOR THE
AMERICAN DREAM

FOURTH ANNUAL
National Leadership Awards

National Press Club
Washington, D.C.

June 5, 2007

In association with



Woodrow Wilson
International
Center
for Scholars



Welcome from Paul Merage

Dear Friends and Colleagues,

My wife Lilly and I would like to welcome you to the Merage Foundation for the American Dream's fourth annual National Leadership Awards Dinner.

The dinners have recognized the significant accomplishments of many great Americans who are immigrants and who have made a real difference to the quality of life in America and the choices open to American citizens.

This year we are honored to have the opportunity to recognize Jack Rosenthal for his sterling career as one of America's finest, most courageous and insightful journalists; Ambassador Francis Deng for increasing our understanding of internal displacement and for championing the rights of displaced persons; President Shirley Tilghman of Princeton University for the gifts resulting from her scientific research and her educational leadership of one of America's finest universities; and Jerry Yang, co-founder of Yahoo, Inc. for his innovative spirit, significant inventions and leading contributions to the internet and the information super highway.

The mission of the Merage Foundation for the American Dream is to help new Americans achieve their American Dream and to promote a greater understanding of the importance of inspiring and enabling immigrants to become successful and productive members of our society. The Foundation has launched several innovative programs that support these objectives.

To inspire the young from immigrant families, the Foundation, in collaboration with the New York Times/Upfront magazine, Scholastic Inc. and Academy Award-winning video producer Dewey Obenchain has developed a DVD series on the history of immigration to America and on outstanding immigrants who have lived their American Dream in ways that have made America a better place to live for all of us. These DVDs are distributed to high schools throughout the nation with complementary educational materials for teachers.

The Foundation's publication of the Occasional Papers series is intended to promote a better understanding of the impact of immigration and immigrants on our society. These papers, written by respected scholars, cover key immigration issues such as the fiscal impact of immigration and the effect of immigration policies on social security and employment in a dispassionate, non-partisan way.

The American Dream Fellows program is a centerpiece effort. Every year the Foundation awards twenty thousand dollars to a select group of top senior college students who are immigrants. They have been nominated by our Partner Universities from throughout the nation because of their academic performance and civic leadership. The support will permit them to begin their pursuit of their American Dream. Among the Fellows we are convinced will be future Nobel Prize, Pulitzer Prize, and National Book Award winners. Many, over time, will also become mayors, congresspersons, governors, business and community leaders.

We would like to thank the Woodrow Wilson International Center for Scholars and their outstanding leader, former Congressman Lee Hamilton and the Center's Deputy Director, Mike Van Dusen. We have welcomed their support of the National Leadership Awards Dinner. We look forward to building a very close working relationship on issues of common interest. We would like to express our appreciation to the Foundation's National Advisory Board. They have provided guidance to the Foundation since its inception. And we want to commend Marshall Kaplan, Executive Director of the Foundation and his staff for taking the lead in organizing this gathering and for their effective leadership in promoting the Foundation's mission.

Sincerely,

Paul Merage
Founder and President
Merage Foundation for the American Dream



Welcome from Lee Hamilton

Dear Friends and Colleagues,

Welcome. I know we all will find the National Leadership Awards Dinner a memorable occasion. We appreciate your attending this marvelous event recognizing the extraordinary accomplishments of several immigrants to our Nation.

Ambassador Joseph Gildenhorn, Chairman of the Board of Trustees and I, on behalf of the Woodrow Wilson International Center for Scholars, are honored to join the Merage Foundation for the American Dream in its Fourth Annual National Leadership Awards Dinner. The National Awardees are a unique group: each one is an immigrant to our great Nation and each one is a visible American leader whose lifetime contributions to America have made a difference in the quality of all our lives. By their example, we all understand better that becoming -- indeed being -- an American creates a welcome obligation and a set of values about giving back to our Nation.

I commend the Merage Foundation for the American Dream for its leadership in recognizing immigrants for their significant contributions to this Nation. The Foundation has selected an outstanding group of once immigrant, now citizen, nominees for the 2007 National Leadership Awards:

- Jack Rosenthal is a giant in the newspaper business and he represents the very best in American journalism. His Pulitzer Prize winning editorials in the New York Times challenged our Nation to live up to its ideals while developing needed public policies.

- Ambassador Francis Deng has graced our shores since his arrival here. He is an old friend of the Woodrow Wilson Center, was a scholar in residence at the Center years ago, and we expect he will return to the Center as a scholar in residence later this year. His concern for the increasing numbers of displaced people in the world has helped American leaders think through our responsibilities; his poetry has helped us better understand who we are as human beings, sharing an increasingly crowded and interdependent planet.

- Jerry Yang has helped change our lives. Yahoo!, the company he co-founded, contributed significantly to an information revolution and in the process helped grow the American economy. Jerry Yang has written and continues to write his own great symphony; its music represents a technological breakthrough; its impact has expanded economic and social choices for all the world's residents.

- Shirley Tilghman is one of America's top scientists and scientific researchers. Her many contributions to higher

education in the United States continue as she leads Princeton University into the 21st century.

During the course of the National Leadership Awards ceremony tonight, you will also be introduced to the Merage Fellows: each Fellow is a senior at one of 22 universities and colleges in the Nation; each is an immigrant; each reflects a compelling journey to, and in, America; and each has defined a remarkable American Dream and career path. Despite their young age, they make us all proud that they are Americans.

Established by an act of Congress in 1968, the Woodrow Wilson Center is a public/private institution and our nation's official living memorial to President Woodrow Wilson. As both a distinguished scholar-the only American President with a Ph.D.-and a national leader, Wilson felt strongly that the scholar and the policymaker were "engaged in a common enterprise." The Wilson Center is a nonpartisan institute for advanced study and a neutral forum for open, serious, and informed dialogue. It brings pre-eminent thinkers to Washington for extended periods of time to interact with policymakers through a large number of programs and projects. The Center seeks to separate the important from the inconsequential and to take a historical and broad perspective on the issues.

Let me close by saying how much Chairman Joseph Gildenhorn, my colleagues at the Wilson Center, and I have enjoyed working with my old friend, Marshall Kaplan, Executive Director of the Merage Foundation for the American Dream and a new friend, Paul Merage, Founder and President of the Merage Foundation for the American Dream. The establishment of the Foundation three years ago provided the Nation with a comprehensive, innovative set of initiatives-of which the National Awards Dinner is only one-aimed at increasing understanding of the positive impact immigrants have had on America and the potential inherent in immigrant success in defining and responding to their American dreams.

We at the Woodrow Wilson Center look forward to a sustained partnership with the Merage Foundation.

Sincerely yours,

Lee H. Hamilton
President and Director
The Woodrow Wilson International Center for Scholars



Dear Friends and Colleagues,

I am pleased to see so many friends and colleagues at the National Awards Dinner this evening. I am proud that the Merage Foundation for the American Dream is able to honor four outstanding American citizens whose immigrant history has enriched their lives and whose immigration to America has enriched our lives.

Jack Rosenthal's intellect and compassion were translated into significant, wise and effective editorials in the New York Times-editorials that helped make America a more just society and that made us all aware of how far we have to go as a nation to become a beacon unto other nations. Jerry Yang made it easier for Americans and people throughout the world to learn the language of the global internet. His founding of Yahoo! extended our ability to communicate with each other free of locational constraints. His innovative and fertile mind challenged us by providing us access to accumulated knowledge as well as wisdom. Francis Deng has made the world's leaders aware of the tragedy of population displacement. Through his studies, books and poetry, he has caused increasing numbers of Americans to speak out, indeed, to cry out against the ethnic and racial hatred that causes displacement. Shirley Tilghman is a true renaissance person. Her important scientific scholarship, her outstanding teaching, her leadership of one of America's finest universities, her successful advocacy for expanding professional opportunities for women have been noted by the media, her students and colleagues. Princeton's graduation ceremonies denied us the opportunity to have her join us this evening. But if our equipment works we will be able to hear from her.

Many of you here tonight belong to organizations and groups that share Paul, Lilly's and my dream to make the American Dream a reality for new Americans. Many of you have a mission similar to the Merage Foundation for the American Dream. The Foundation welcomes the possibility to work with you with respect to shared agendas. In this context, the Foundation looks forward to a sustained partnership with the Woodrow Wilson International Center for Scholars. It has been a real pleasure to work with the Center on the Dinner, to renew my association with former Congressman Lee Hamilton and to become a colleague of Mike Van Dusen, the Deputy Director of the Center and Mejgan Massoumi, a program assistant at the Center. I also want to thank members of our National Advisory Board for their support this past year and for their help in choosing our Awardees and Fellows. Before closing, I want to extend a note of appreciation to Erik Lee, Program Officer of the Merage Foundation for the American Dream and Lan Nguyen, Program Officer for another Merage Foundation, Children First. Erik has provided leadership in helping Paul and I, Mike and Mejgan organize tonight's dinner. Lan has provided support in making sure tonight's dinner is a success.

Sincerely,

Marshall Kaplan
Executive Director
Merage Foundation for the American Dream



Program

Welcoming Remarks

Paul Merage

President and Founder, Merage Foundation for the American Dream

Ambassador Joseph B. Gildenhorn

Chairman, Board of Trustees, Woodrow Wilson International Center for Scholars

Presentation of *The American Experience* DVD

Presentation of National Leadership Awards

Ambassador Stuart Eizenstat

Partner, Covington and Burling LLP

Honorees

Francis Deng

Former Sudanese Ambassador to the United States, Canada and the Scandinavian Countries

Jack Rosenthal

Pulitzer Prize Winner and Former Editor of the New York Times

Shirley M. Tilghman

President of Princeton University

Jerry Yang

Co-Founder, Yahoo! Inc.

Presentation of the Merage American Dream Fellows

Michelle Janavs

Lauren Merage

Closing Remarks

Michael Van Dusen, Deputy Director, Woodrow Wilson International Center for Scholars

Marshall Kaplan, Executive Director, Merage Foundation for the American Dream



2007 National Leadership Awards

Each year the Merage Foundation for the American Dream honors nationally and internationally respected American leaders who came to the U.S. as immigrants. The 2007 honorees continue this tradition of excellence by having lived the American Dream and having made America a better place for each of us.



Francis Deng
National Leadership Award for Public Policy

Francis Deng is Research Professor of International Law, Politics and Society and the Director of the Center for Displacement Studies at the School of Advanced International Studies at Johns Hopkins University. Professor Deng is a leading expert on the Sudan, African conflicts, and refugees.

A former Sudanese minister of state, ambassador and, currently, special representative of the UN Secretary-General on internally displaced persons, Professor Deng has held a number of additional important positions. He has been a nonresident senior fellow at The Brookings Institution; he is the former co-director of the Brookings-SAIS Project on Internal Displacement; was minister of state for Foreign Affairs of the Sudan and Ambassador of Sudan to the United States, Canada and the Scandinavian countries; he has also been acting chairman of the Africa Leadership Forum. He is a visiting lecturer at Yale University Law School and has lectured on African law at Columbia University Law School. He was previously visiting scholar and then senior research associate at the Woodrow Wilson International Center for Scholars. He holds a J.S.D. degree from Yale University.



Jack Rosenthal
National Leadership Award for Journalism

Jack Rosenthal is President of the New York Times Company Foundation. He joined the Foundation in 2000. Prior to serving in this capacity he worked as a reporter, editor and executive at *The New York Times*. He has had an exceptional career as a journalist and as a public servant.

He was born in Tel-Aviv, grew up in Portland, Oregon and went to Harvard, where he was an executive of *The Harvard Crimson*. In 1961, he went to Washington and served as special assistant to Attorneys General Robert Kennedy and Nicholas Katzenbach. In 1966, the Washington press corps voted him the outstanding press officer in the government. In 1968, he was the principal editor of the presidential commission report on urban riots (the Kerner Report).

In 1982, he won the Pulitzer Prize for editorial writing at the *Times*. In 2002, in response to his work at the Foundation for 9/11 victims, the Human Resources Council of New York gave him its Leadership Award and the Children's Aid Society awarded him the Charles Loring Brace Medal for Distinguished Service.

2007 National Leadership Awardees



Shirley M. Tilghman
National Leadership Award for Education

Shirley M. Tilghman was elected Princeton University's 19th president on May 5, 2001, and assumed office on June 15, 2001. An exceptional teacher and a world-renowned scholar and leader in the field of molecular biology, she served on the Princeton faculty for 15 years before being named president.

Tilghman, a native of Canada, received her Honors B.Sc. in chemistry from Queen's University in Kingston, Ontario, in 1968. After two years of secondary school teaching in Sierra Leone, West Africa, she obtained her Ph.D. in biochemistry from Temple University in Philadelphia.

During her postdoctoral studies at the National Institutes of Health, she made a number of groundbreaking discoveries while participating in gene-related research. She continued to make scientific breakthroughs as an independent investigator at the Institute for Cancer Research in Philadelphia and an adjunct associate professor of human genetics and biochemistry and biophysics at the University of Pennsylvania.

A member of the National Research Council's committee that set the blueprint for the U.S. effort in the Human Genome Project, Tilghman also was one of the founding members of the National Advisory Council of the Human Genome Project Initiative for the National Institutes of Health.



Jerry Yang
National Leadership Award for Entrepreneurship

Jerry Yang, a Taiwanese native raised in San Jose, California, co-created the Yahoo! Internet navigational guide in April 1994 with David Filo and co-founded Yahoo! Inc. in April 1995.

Mr. Yang, a leading force in the media industry, has been instrumental in building Yahoo! into the world's most highly trafficked web site and one of the Internet's most recognized brands. A member of Yahoo!'s board of directors, Mr. Yang works closely with the company's CEO and executive team to develop corporate business strategies and guide the future direction of the company.

Mr. Yang is currently on the Board of Directors of Alibaba, the Asian Pacific American Community Fund, Cisco and Yahoo! Japan, and is also on the Stanford University Board of Trustees. Mr. Yang holds B.S. and M.S. degrees in electrical engineering from Stanford University and is currently on a leave of absence from Stanford's electrical engineering Ph.D. program.

Past National Leadership Award Honorees

2006 Honorees



Vartan Gregorian
President, Carnegie Corporation of New York

Award for Leadership in Education and Philanthropy

Vartan Gregorian was born in Iran, where he lived as a child before moving to Lebanon. He came to the United States in 1956 to begin his undergraduate studies at Stanford University. He finished his undergraduate studies in two years and was awarded a Ph.D. in history and humanities from Stanford in 1964. He is currently president of the prestigious Carnegie Corporation of New York. Prior to his current position, which he assumed in June 1997, he served for nine years as the president of Brown University. For eight years (1981-1989), Gregorian served as a president of the New York Public Library. In 1998, President Clinton awarded him the National Humanities Medal. In 2004, President Bush awarded him the Medal of Freedom, the nation's highest civil award. He is the author of numerous publications including *The Road to Home: My Life And Times; Islam: A Mosaic, Not A Monolith; and The Emergence of Modern Afghanistan, 1880-1946.*



Jenny Ming
Former President, Old Navy

Award for Leadership in Business and Community Service

Jenny Ming was born in Canton, China. The

family immigrated to the U.S. in 1964 and settled in San Francisco. She majored in clothing merchandising at San Jose State University and began working as an assistant manager at a Mervyn's department store in 1978. She joined Gap as a buyer in 1986 and rose quickly in the company to become a vice president after only three years. She helped launch Old Navy in 1994 and was president of Old Navy from 1999 to 2006. The company now has over 950 stores, and Old Navy had sales of \$6.8 billion in 2005. *BusinessWeek* has included her on its list of Top 25 Managers, and she was included in *Fortune* magazine's 2003 and 2004 lists of the 50 Most Powerful Women in American Business. She has served on the board of Big Brothers Big Sisters of San Francisco and the Peninsula. She now serves as a board member of the Committee of 100, a national non-partisan organization composed of American citizens of Chinese descent.



Cesar Pelli
Principal, Pelli Clarke Pelli Architects

Award for Leadership in Architecture and Design

Cesar Pelli was born in Argentina, where he studied architecture before immigrating to the United States in 1952. While with Eero Saarinen, he served as Project Designer for the TWA Terminal at JFK Airport in New York and Morse and Stiles Colleges at Yale University. Working with DMJM and later Victor Gruen, he designed the Worldway Postal Center at Los Angeles International Airport, the Kukai Gardens in Honolulu, Hawaii, and the U.S. Embassy in Tokyo. In 1977, he was named Dean of Yale's School of Architecture, a position he held until 1984. In 1977 he also started his own firm, Cesar Pelli & Associates, now Pelli Clarke Pelli

Architects. He is a Member of the American Academy of Arts and Letters and a Fellow of the American Institute of Architects. In 1995, the Institute awarded him its Gold Medal. In 2004, Mr. Pelli was awarded the Aga Khan Award for Architecture for the design of the Petronas Towers in Kuala Lumpur, Malaysia. He recently designed the Renee and Henry Segerstrom Concert Hall in Costa Mesa, California.

2005 Honorees



Madeleine Albright
Former Secretary of State

Award for Leadership in Public Policy

Madeleine Albright was born in Prague, Czechoslovakia. When she was eleven she came to the United States to join her father, Josef Korbel, who was on an official assignment for his country at the United Nations. Albright received her political science degree from Wellesley in 1959 and later earned a doctorate from Columbia University. In 1978, she joined the staff of the National Security Council under President Carter. In 1982 she joined the faculty at Georgetown University and taught in international studies. She acted as an adviser to both Walter Mondale and Geraldine Ferraro during the 1984 presidential election year; and as an adviser to Michael S. Dukakis in 1988. She served as President Clinton's senior foreign policy advisor and, in 1992, became the U.S. permanent representative to the United Nations. In 1996, she was appointed Secretary of State. She now leads the Albright Group, a global strategy firm that brokers government-business agreements, develops public-private partnerships, and enhances corporate responsibility and citizenship.

Past National Leadership Award Honorees

2005 Honorees



Mario Molina
Nobel Laureate in Chemistry

Award for Leadership in Science and Education

Mario Molina was born in Mexico City. He holds a chemical engineering degree from the Universidad Nacional Autonoma de Mexico (UNAM), a postgraduate degree (1967) from the University of Freiburg, West Germany, and a Ph.D. in physical chemistry (1972) from the University of California, Berkeley. He recently joined the faculty of the University of California, San Diego; he was previously at the Massachusetts Institute of Technology. Prior to joining MIT, he held teaching and research positions at the UNAM; the University of California, Irvine, and the Jet Propulsion Laboratory at the California Institute of Technology. He is a member of the U.S. National Academy of Sciences, the Institute of Medicine, and the Pontifical Academy of Sciences. Molina's research revealed the threat to the ozone layer from chlorofluorocarbon (CFC) gases that were being used as propellants in spray cans, as refrigerants, and as solvents. He has received several awards, including the 1995 Nobel Prize in Chemistry, which he shared with Drs. Rowland and Crutzen.



Max Frankel
Former Editor of the New York Times

Award for Leadership in Journalism

Max Frankel is one of America's preeminent journalists. He was born in 1930 in Germany. When the Nazis came to power, Frankel's family escaped to America; Mr. Frankel grew up as an immigrant in New York City. After graduating from Columbia University, he began reporting for the *Times* from the Pentagon, later moving on to Vienna, Moscow, and Havana, in the process becoming a national expert on Communism. The *New York Times* assigned him to Washington, DC, where he eventually became bureau chief and won the Pulitzer Prize for his 1972 coverage of President Richard Nixon's trip to China. Mr. Frankel later became editorial page editor and ultimately executive editor of the *New York Times*. In 1994, he retired (although he continued to write a weekly column for the Sunday edition) and wrote a nationally bestselling memoir, *The Times of My Life and My Life with the Times*. He followed his first book with a second released in 2004—*High Noon in the Cold War: Kennedy, Khrushchev, and the Cuban Missile Crisis*.



Armando Codina
Entrepreneur

Award for Leadership in Business and Philanthropy

Armando Codina first arrived in Miami as a fourteen-year-old refugee from Cuba. He sold his medical payment processing service at age thirty-three. Mr. Codina has been a central figure in Miami's leadership circles since the 1980s. His commercial real estate firm, the Codina Group, has handled some of the biggest development projects in Miami. The first Hispanic chairman of the Greater Miami Chamber of Commerce, in 2004 he led the successful Americas Business Forum at the Free Trade Area of the Americas summit in Miami. His civic achievements include serving as chairman emeritus of Florida International University's board of trustees and co-chairing the Community Partnership for the Homeless. In 2003 Mr. Codina "adopted" Bent Tree Elementary School, then a "D" level public school. The program, part of the South Florida Annenberg Challenge, teams a CEO with a principal and education coach to infuse business strategies into school operations. It also requires a \$100,000 donation from the CEO. Today Bent Tree is an "A" rated school.

2007 American Dream Fellows

Each year, the Foundation selects outstanding graduating seniors from our 22 Partner Universities to be American Dream Fellows. The Fellows are selected based on their academic record, their leadership, their consistent ethical behavior, the clarity of their American Dream, and their potential to make an important contribution to America.

Mr. Engin Ayaz,
Turkey, Stanford
University.

Mr. Ayaz' American Dream is to be the architect of the green revolution in building design.



is to become a successful author and playwright.

Ms. Patricia Mazzei,
Venezuela,
University of
Miami.

Ms. Mazzei's American Dream is to be a journalist and cover complex public policy issues.



Mr. Aswin Sekar,
India, University
of California, Los
Angeles.

Mr. Sekar's American Dream is to become a physician-scientist in order to improve diagnostic tools and treatments.



Ms. Hana Jeon,
South Korea,
Harvard
University.

Ms. Jeon's American Dream is to become a physician and serve a diverse patient population.



Ms. Irina Novoselsky,
Russia, New York
University.

Ms. Novoselsky's American Dream is to become a CEO of a Fortune 500 company.



Mr. Bao Truong,
Vietnam,
Massachusetts
Institute of
Technology.

Mr. Truong's American Dream is to become one of the leading researchers in reactor safety and design.



Ms. Yulia Lapitskaya,
Belarus,
Fordham
University.

Ms. Lapitskaya's American Dream is to practice immigration and international law.



Ms. Catherine Ruiz,
Colombia,
Fordham
University.

Ms. Ruiz' American Dream is to become an immigration activist, attorney, and policy advisor.



Ms. Katrin Usifo,
Nigeria, University
of Georgia.

Ms. Usifo's American Dream is to be a clinician, educator, and researcher.



Mr. Tianhui Li,
China, Princeton
University.

Mr. Li's American Dream is to contribute to securities policy discussions through research in probability theory and mathematical finance.



Mr. Ehsan Saadat,
Iran, University of
California.

Berkeley
Mr. Saadat's American Dream is to become an orthopedic surgeon and develop imaging markers to pinpoint joint deterioration.



Mr. Alex Zheng,
China, University
of Washington.

Mr. Zhen's American Dream is to provide leadership in working toward energy sustainability.



Ms. Martyna Majok,
Poland,
University of
Chicago.

Ms. Majok's American Dream



Past American Dream Fellows

2006 Fellows

Oluwamuye Akinbote
Mae Bunagan
Christine Chi-Yun Chiu
Robert Gonzalez
Edo Duheric
Yevgeniya Elkina
Komal Joshi
Azim Karim
Christine Ma
Vilma Palma
Yuriy Teslyar
Negin Yamini
Jeanette Ynfante
Xiaolong Zhou

Partner University

University of Georgia
Harvard University
Massachusetts Institute of Technology
Princeton University
University of Illinois, Chicago
Hunter College
Northwestern University
University of Houston
University of California, Berkeley
University of California, Irvine
Stanford University
University of California, Los Angeles
Fordham University
Harvard University

2005 Fellows

Daniel Flores
Mohamad Halawi
Stephanie Hu
Katerina Kelman
Laurel Lee
Qiao Liang
Svetlana Meyerson
Eric Mvukiyehere
Onyinye Offor
Carla Prieto
Alina Rekhman
Mayte Santa Cruz Benavides
Cindy Xi
Joseph Zheng

Partner University

University of California, Los Angeles
University of Houston
Stanford University
Stanford University
Massachusetts Institute of Technology
University of New Mexico
Harvard University
University of Washington
Harvard University
Columbia University
Princeton University
University of California, Irvine
Massachusetts Institute of Technology
University of California, Berkeley

2004 Fellows

Laura Alarcon
Melissa-Sue Angus-John
Villamor Asuncion
Nandini Chattopadhyay
Beverly Du
Wonha Kim
Elizabeth Kwo
Yukyan Lam
Yana Lantsberg
Eun Lee
Jennifer Ma-Pham
Ani Martikyan
Mona Mashayekhi
Hoang Nhan
Clara Shih

Partner University

University of California, Berkeley
Hunter College
University of Miami
San Francisco State University
Harvard University
Princeton University
Stanford University
Massachusetts Institute of Technology
Princeton University
Massachusetts Institute of Technology
University of California, Irvine
University of California, Los Angeles
University of Chicago
University of Washington
Stanford University

National Advisory Board

The Foundation's National Advisory Board is composed of outstanding Americans, several of whom are immigrants to the United States.

Afsaneh Mashayekhi Beschloss is President and Chief Executive Officer of The Rock Creek Group. Prior to this, Ms. Beschloss was the Treasurer and Chief



Investment Officer of the World Bank. Ms. Beschloss has also worked for J.P. Morgan in New York and London, for Shell International Group Planning in London. She has taught international trade at Oxford University.

Henry Cisneros is Chairman and CEO of American City Vista. He was the first person of Hispanic background elected as mayor of a large American city (he was elected Mayor of San Antonio in 1981), and later served as U.S. Secretary of Housing and Urban Development from 1993 to 1997. He also served as deputy chairman of the Federal Reserve Bank of Dallas, and was a board member of the Rockefeller Foundation.



Phillip Clay is the Chancellor of the Massachusetts Institute of Technology, and Professor of City Planning. Professor Clay chairs the MIT Council on the Environment and serves on the boards of Media Lab Europe and the Cambridge-MIT Institute. He has been a member of the MIT faculty since 1975. He is a founding member of the National Housing Trust, which addresses the issue of housing preservation. He is also President of the Board of The Community Builders, Inc., the nation's largest nonprofit developer of affordable housing.



Jeffrey Davidow is President of the Institute of the Americas. Upon completion of 34 years in the State Department, he retired as America's highest ranking diplomat, one of only three people to hold the personal rank of Career



Ambassador. He served in increasingly senior positions in the U.S. embassies in Guatemala, Chile, and Venezuela, and then later returned to Venezuela as U.S. Ambassador from 1993-1996. From 1996 to 1998, he served as Assistant Secretary of State. He served as U.S. Ambassador to Mexico from 1998 to 2002.

Michael Drake is Chancellor of the University of California, Irvine. Previously, he served as University of California vice president for health affairs, overseeing education and research activities at University of California's 15 health sciences schools. In that capacity, he also oversaw the UC Special Research Programs, including tobacco-related disease research, breast cancer research and HIV/AIDS research; the California/Mexico Health Initiative and the California Health Benefits Review Program.



Stuart Eizenstat leads the international law practice of Covington & Burling of Washington, D.C. and is co-chair of the European-American Business Council (EABC). Ambassador Eizenstat has held numerous high-level positions during a decade and a half of government service, including serving as U.S. Ambassador to the European Union from 1993-1996, as well as U.S. Deputy Treasury Secretary, U.S. Under Secretary of State, and U.S. Under Secretary of Commerce during President Clinton's administration, and White House Chief Domestic Policy Advisor during President Carter's administration.



Peter Goldmark is Director of Environmental Defense Fund's Global Air Program. Most recently the chairman and CEO of the *International Herald Tribune*, he has had exceptional careers in the public and private sectors, including serving as executive director of the Port



Authority of New York and New Jersey. He served as President of the Rockefeller Foundation and is a member of the Council on Foreign Relations, a Trustee of the Whitehead Institute, and a Board Member of the Lend Lease Corporation.

David D. Ho is the founding Scientific Director and Chief Executive Officer of the Aaron Diamond AIDS Research Center, a



world-renowned biomedical research institute. He is also the Irene Diamond Professor at The Rockefeller University. David Ho has been actively engaged in AIDS research for 24 years, and has published over 350 papers on the subject. The work of Ho and his coworkers in championing combination anti-retroviral therapy, including the use of protease inhibitors, has resulted in dramatic reductions in AIDS-associated mortality in developed countries since 1996. David Ho was named Time Magazine's Man of the Year in 1996, and was the recipient of a Presidential Medal in 2001.

Governor Madeleine Kunin is Visiting Professor at the University of Vermont and St. Michael's College. During her tenure as U.S. Ambassador to Switzerland (1996-99), she dealt with the question of Jewish World War II assets and Nazi-looted gold. Prior to her appointment as Ambassador, she served for three and a half years as U.S. Deputy Secretary of Education in the Clinton Administration. She is a former Vermont state legislator, Lieutenant Governor, and Governor of Vermont.



David A. Lipton is Managing Director and Head of Global Country Risk Management at CitiGroup, and is based in New York City. He served as Under Secretary of the Treasury for International Affairs at the Treasury Department from 1993 to 1998, and before



National Advisory Board

that as Assistant Secretary. David Lipton advised and assisted Secretary Rubin on many key aspects of international economic policy. Before joining the government, he was an economic advisor to the governments of Russia, Poland, and Slovenia, and served on the staff of International Monetary Fund.

Jenny Ming was most recently President of Old Navy, a division of Gap Inc. In this role, she oversaw all aspects of Old Navy, including the growth of more than 950 stores in North America. She was part of the executive team that launched Old Navy in 1994. In recognition of her achievements, Ms. Ming was included in Fortune magazine's 2003 and 2004 list of 50 Most Powerful Women in American Business. She was also named 1999 Top 25 Managers of the Year by Business Week magazine. She serves as a board member for Kaiser Permanente, and the Committee of 100.



Hamid Moghadam is Chairman of the Board and Chief Executive Officer of AMB Property Corporation, a leading global developer and owner of industrial real estate. He co-founded the corporation in 1983. He serves as a director of Stanford Management Company, and sits on the Stanford Graduate School of Business Advisory Council and its Campaign Steering Committee. He also serves on the boards of the California Academy of Sciences, Town School for Boys, and Young Presidents Organization's (YPO) Northern California Chapter. He is a past winner of the Ernst & Young Entrepreneur of the Year, and a recipient of the Ellis Island Medal of Honor.



Sharmin Mossavar-Rahmani is Chief Investment Officer for the Private Wealth Management Group of Goldman Sachs' Investment Management Division. She joined the firm as a Partner in 1993 after six years



with Fidelity Management Trust Company. Most recently, she was Chief Investment Officer responsible for all separate and commingled fixed income accounts. She is a member of the Advisory Council of the Bendheim Center for Finance at Princeton University, the Visiting Committee of the Perkins School for the Blind and the Investment Committee of New York Presbyterian. She received a B.A. from Princeton University in 1980 and an M.S. from Stanford University in 1982.

Safi Qureshey is CEO of Quartics, Inc. Previously he was President of Skyline Ventures, Inc. He is chairman emeritus, cofounder and former CEO of AST Research, Inc., a personal computer manufacturer. He is currently involved with several start-up technology companies as an advisor, board member and seed investor. From a garage-based company in 1980, AST progressed to become a member of *Fortune's* list of America's largest industrial and service companies, with more than \$2.5 billion in annual revenue. Samsung Electronics acquired AST in 1997. Qureshey was named by California Governor Arnold Schwarzenegger to his transition team, to help him put together his new administration. Qureshey is also a former member of President Clinton's Export Council.



Jack Rosenthal is President of the New York Times Company Foundation. He joined the Foundation in 2000. Prior to serving in this capacity he worked as a reporter, editor and executive at *The New York Times*. He was born in Tel-Aviv, grew up in Portland, Oregon and went to Harvard, where he was an executive of *The Harvard Crimson*. In 1961, he went to Washington and served as special assistant to Attorneys General Robert Kennedy and Nicholas Katzenbach. In 1966, the Washington press corps voted him the outstanding press officer in the government. In 1968, he was the principal editor of the presidential commission report on urban riots (the Kerner Report). In 1982, he won the



Pulitzer Prize for editorial writing at *The Times*. In 2002, in response to his work at the Foundation for 9/11 victims, the Human Resources Council of New York gave him its Leadership Award and the Children's Aid Society awarded him the Charles Loring Brace Medal for Distinguished Service.

Donna Shalala is President of the University of Miami. In 1993 President Clinton appointed her U.S. Secretary of Health and Human Services (HHS) where she served for eight years, becoming the longest serving HHS Secretary in U.S. history. She served as President of Hunter College of CUNY from 1980 to 1987 and as Chancellor of the University of Wisconsin-Madison from 1987 to 1993. She has more than three dozen honorary degrees and a host of other honors, including the 1992 National Public Service Award, the 1994 *Glamour* magazine Woman of the Year Award, and in 2005 was named one of "America's Best Leaders" by U.S. News & World Report and the Center for Public Leadership at Harvard University's Kennedy School of Government.



Chris Whittle is President and CEO of Edison Schools. He is an entrepreneur with more than 35 years of leadership experience in the fields of education and publishing. He is the author of *Crash Course: Imaging a Better Future For Public Education*, published in 2005. Prior to founding Edison, he was founder and chairman of Whittle Communications, one of America's largest student publishers. In 1989, Whittle converted its print publications to electronic media, launching *Channel One*, the first national electronic news system. *Channel One* today serves 12,000 middle and high schools throughout the United States, and provides 8 million students with domestic and international news each morning. From 1979 to 1986, he was also chairman and publisher of *Esquire* magazine. He graduated from the University of Tennessee.



About the Merage Foundation for the American Dream

The Merage Foundation for the American Dream was established in 2004 by Paul and Lilly Merage, both immigrants to the United States. In establishing this Foundation, they hope to help new Americans achieve their American Dream and contribute to America. Paul and Lilly Merage also hope to increase understanding of the positive impact immigration has brought to America. A brief description of the major initiatives of the Foundation follows.

The American Dream Fellowship

Every year, exceptional immigrant students at the Foundation's 22 Partner Universities apply to participate in the Merage American Dream Fellows program. Each Partner University conducts an internal selection process and then nominates up to three candidates for the program. The Foundation selects outstanding candidates to receive two-year stipends totaling \$20,000 to help them pursue their American Dream. The Foundation currently has 56 Fellows pursuing important career trajectories in medicine, law, public policy, psychiatry, business, drama and other fields.

American Dream DVD Series

The Foundations' award-winning American Dream DVD series tells the history of immigration to the United States and the stories of prominent immigrant citizens and their contributions to America. The series provides young people with positive role models and inspires them to define and work toward their own American Dream. The Foundation is partnering with Scholastic and New York Times/Upfront to distribute the series to high school classrooms and public interest groups nationwide.

Special Initiative on Foreign Scientists and Engineers

The Merage Foundation for the American Dream is partnering with the University of California, Irvine on an initiative that explores issues associated with foreign student applications and enrollment in U.S. graduate school engineering and science programs. Participating government, business, academic and nonprofit leaders have agreed that the U.S. would suffer in the global economy if it did not create a welcoming environment for foreign graduate engineering and science students and for foreign scientists and engineers. In this regard, participants recommended several policies and programs to the Congress and Administration.

Occasional Papers

The Foundation publishes Occasional Papers on important immigration issues facing the United States. To date, the Foundation has published the following Occasional Papers, which are currently or will soon be available on the Foundation's website:

Frank Bean, Susan K. Brown, Mark Leach, and James Bachmeier, "Becoming Stakeholders: The Structure, Nature

and Pace of U.S. Integration among Mexican Immigrants and their Descendants," May 2007.

Wayne Cornelius, "The Migration and Development Nexus: Creating Alternatives to Emigration," May 2007.

Stuart Anderson, "Economics of Immigration, June 2006.

Tim Bolin, "Public Opinion of Immigration in America, July 2005.

Stuart Anderson, "The Contribution of Legal Immigration to the Social Security System," February 2005.

Tim Bolin, "The Economic and Fiscal Impacts of Immigration," October 2004.

Michael Gottfredson, "Crime, Immigration, and Public Policy," March 2004.

Papers prepared for October 2005 Merage/UC Irvine Forum on International Scientists and Engineers:

Frank Bean and Susan K. Brown, "A Canary in the Mineshaft? International Graduate Student Enrollments in Science and Engineering in the United States," October 2005.

Gnanaraj Chellaraj, Keith E. Maskus, and Aaditya Mattoo, "International Graduate Students and U.S. Innovation," October 2005.

Stuart Anderson, "International Students and U.S. Policy Choices," October 2005.

National Leadership Awards

The Foundations' National Leadership Awards recognize nationally and internationally respected American leaders who are immigrants to the United States and who have made significant contributions to the quality of life for all Americans. 2007 honorees include Francis Deng, Jack Rosenthal, Shirley Tilghman, and Jerry Yang. Past honorees include Madeleine Albright, Mario Molina, Max Frankel, Armando Codina, Vartan Gregorian, Jenny Ming, and Cesar Pelli.

About the Merage Foundation for the American Dream

National Advisory Board

The Foundation's National Advisory Board is composed of outstanding Americans, several of whom are immigrants to the United States. The Board reviews the Foundation's continuing agenda. Its members interview and recommend candidates for the Foundation's Merage American Dream Fellows program. A complete list of our board members' brief biographies can be found on pages 12 and 13 of this program.

Partner Universities

The Foundation is fortunate to be partners with twenty-two outstanding institutions of higher learning in areas of the United States characterized by large immigrant populations and significant influxes of immigrants. The Partner Universities nominate outstanding graduating students for the Merage American Dream Fellows. They are:

Boston University
Columbia University
Fordham University
Harvard University
Hunter College
Massachusetts Institute of Technology
New York University
Northwestern University
Princeton University
Rice University
San Francisco State University
Stanford University
University of California, Berkeley
University of California, Irvine
University of California, Los Angeles
University of Chicago
University of Georgia
University of Houston
University of Illinois at Chicago
University of Miami
University of New Mexico
University of Washington

Officers and Staff

Paul Merage is the Founder and President of the Merage Foundations. He is Chairman of Falcon Investment Management, a private investment management firm; Stoneridge Capital Partners, engaged in commercial real estate investments; and Silverpoint Investments, a private-equity capital company. Paul was the Founder and Chief Executive Officer of Chef America, a major manufacturer of frozen food products, best known for Hot Pockets®. He is active in a number of philanthropic endeavors, including the Merage Foundations. Paul is also a Trustee of the University of California, Irvine, and he serves on the Boards of the Orange County Performing Arts Center and the Pacific Symphony. He holds a bachelor's degree in economics and master's degree in business administration from the University of California, Berkeley.

Marshall Kaplan is Executive Director of the Merage Foundations. He is the former Dean of the University of Colorado's Graduate School of Public Affairs, where he also headed the Wirth Chair and Institute for Public Policy. Marshall was a senior official at the U.S. Department of Housing and Urban Development and a principal in the policy advisory firm Marshall Kaplan, Gans & Kahn. He has written widely on urban policy, the environment, infrastructure financing, and poverty. He holds BA and MA degrees from Boston University and the MCP degree from the Massachusetts Institute of Technology.

Erik Lee is Program Officer of the Merage Foundation for the American Dream. He was previously Assistant Director at the Center for U.S.-Mexican Studies at the University of California, San Diego. Previous to that, Lee was Assistant Managing Director at the Southwest Consortium for Environmental Research and Policy at San Diego State University. Prior to completing his master's degree in Latin American Studies at UCSD in 2000, Lee worked as a university administrator and instructor in Hermosillo, Sonora, Mexico. He received his BA degree from the University of Arizona.



About the Woodrow Wilson International Center for Scholars

The Center is the living, national memorial to President Wilson established by Congress in 1968 and headquartered in Washington, D.C. It is a nonpartisan institution, supported by public and private funds, engaged in the study of national and world affairs. The Center establishes and maintains a lively, neutral forum for free and informed dialogue.

The mission of the Center is to commemorate the ideals and concerns of Woodrow Wilson by providing a link between the world of ideas and the world of policy. It fosters research, study, discussion, and collaboration among a full spectrum of individuals concerned with policy and scholarship in national and world affairs.

The Center's location in the U.S. capital makes it a unique nonpartisan meeting ground where vital current issues and their deep historical background may be explored through research and dialogue. The Center is charged by the Woodrow Wilson Memorial Act with symbolizing and strengthening the fruitful relations between the world of learning and the world of public affairs. The Center encourages contacts among scholars, policymakers, and business leaders and extends their conversations worldwide through its publishing, broadcasting, and Internet presence.

As a nonpartisan institute for advanced study, the Center does not have a legislative or policy agenda, but aims to shed the light of the timeless on the timely. The Center has supported research on topics throughout the humanities and social sciences, with the greatest concentrations of topics in history, political science, and international relations.

The Center is unique among institutions of advanced research because it draws from an influential and diverse audience of policymakers, academics, media, and the private sector in a lively yet nonpartisan dialogue. The Center has 22 programs that cover a broad range of areas and topics. Its resident fellows and scholars, numbering more than 150 throughout the course of the year, are chosen in a highly competitive process and are among the outstanding leaders in their individual fields of study. While working on their own research and writing projects, they add immeasurable value by participating in more than 600 events a year, and engaging in a dynamic exchange with one another as well as with the Center's extraordinary staff of over 100.





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